## 9-Month Report 2004





Key figures	Thousands of euros	3 <sup>rd</sup> Quarter 2004	3 <sup>rd</sup> Quarter 2003	Change	9 Months 2004	9 Months 2003	Change
, ,	Sales	58,866	44,985	+31%	156,636	133,170	+18%
	Sales abroad as a percentage of sales	84%	82%		85%	82%	
	Cost of sales as a percentage of sales	-23,092 39.2%	-18,835 41.9%	+23%	-64,014 40.9%	-56,055 42.1%	+14%
	Sales and service expenses as a percentage of sales	-13,856 23.5%	-10,783 24.0%	+28%	-40,907 26.1%	-34,042 25.6%	+20%
	Research and development expenses as a percentage of sales	-2,612 4.4%	-2,777 6.2%	-6%	-7,746 4.9%	-8,441 6.3%	-8%
	General administration expenses as a percentage of sales	-2,457 4.2%	-2,420 5.4%	+2%	-7,800 5.0%	-7,467 5.6%	+4%
	EBIT – earnings before interest and taxes as a percentage of sales	16,510 28.0%	10,138 22.5%	+63%	35,314 22.5%	27,848 20.9%	+27%
	EBT – earnings before taxes as a percentage of sales	16,533 28.1%	10,172 22.6%	+63%	35,438 22.6%	27,793 20.9%	+28%
	Group earnings as a percentage of sales per share in euros	10,508 17.9% 0.92	6,541 14.5% 0.58	+61%	21,782 13.9% 1.92	17,293 13.0% 1.52	+26%
	Employees (as an annual average)	764	672	+14%	738	669	+10%
	Sales per employee	77.05	66.94	+15%	212.24	199.06	+7%
	Cash flow from operating activities per share in euros				22,532 1.98	22,103 1.94	+2%
	Balance sheet total				136,337	118,117	+15%
	Equity as a percentage of the balance sheet total				91,649 67.2%	80,961 68.5%	+13%
	Working capital (without liquid funds)				50,226	36,751	+37%

Dear Shareholders, Dear Business Partners,

Thank you for your interest in RATIONAL AG.

This report sets out information on our business situation in the first nine months of 2004, and on the further development of our company.

#### Business Report Global economy on the up

The global economic recovery has consolidated further since the start of the year. The positive trend in the US and Asia has been accompanied by an appreciable export-driven upturn in the euro area as well. Risks to further economic growth once again include rising prices for raw materials and oil, and the strength of the euro, particular against the US dollar.

#### Record sales in the 3rd quarter: + 31 percent growth

The extraordinarily high level of acceptance of the world's first SelfCooking Center<sup>®</sup> is impressively reflected in sales for the 3rd quarter of 2004, which were up 31 percent from 45.0 million euros to 58.9 million euros. With total sales of 156.6 million euros (previous year 133.2 million euros) in the first nine months of 2004 we will achieve cumulative growth of 18 percent, significantly ahead of expectations.

#### EBIT growth above average: + 63 percent growth

Earnings before interest and taxes (EBIT) of 16.5 million euros in the 3rd quarter of 2004 (previous year 10.1 million euros) are 63 percent up on those of the previous year, with an EBIT margin of 28 percent (previous year 23 percent). This result reflects partly the impact of economy of scale of the above-average sales growth. In the first 9 months of 2004 we achieved an EBIT of 35.3 million euros (previous year 27.8 million euros). This is equivalent to an increase of 27 percent compared to the previous year, once again significantly ahead of expectations.

### Europe best performer in absolute sales 25 percent growth in the 3rd quarter

The largest absolute contribution to group growth came from Europe, where in the first 9 months of 2004 sales rose by a total of 11.6 million euros from 71.1 million to 82.7 million euros. So, the introduction of the new SelfCooking Center<sup>®</sup> significantly accelerated the development of the European market.

## Sustained success in America: 28 percent growth in the 3rd quarter

The positive trend in America, the strategically most import market of the future, continued in the 3rd quarter of 2004. Particularly in America the new SelfCooking Center<sup>®</sup> is very much in line with customers' requirements. The self-explanatory, extremely simple operating concept requires no special training and enables error-free operation even with high staff turnovers or untrained personnel.

#### The world's first SelfCooking Center<sup>®</sup>: Enthusiastic reception by customers, partners and the trade press

With the world's first SelfCooking Center<sup>®</sup>, RATIONAL has once again done the unexpected and broken with the conventional combi-steamer. This has further reinforced our world-wide market superiority and once again dramatically extended what was already a considerable technological lead over the competition. Doubles up on 2

The overwhelmingly well received product launches of April, in Europe, May, in America and June in Asia excited not just the partners but end users and the trade press as well. "Wherever you find RATIONAL, you'll find the leader", "cooking as if by magic", "time for the essentials" or "the Empire makes everything different" are only a few examples of the trade press's euphoric reaction to RATIONAL's new technology.

## Enthusiastic reception by the trade press

#### "Quantensprung"

Der Hotelier

"Al cuoco il tempo per l'estro"

buongiorno ITALIA

ngiorno ITALIA!

世界初の快挙! 調理モードを選択するだけで自動的に適切な 庫内環境を整える ラショナル [SelfCooking Control] "The world's first SelfCooking Center": worldwide launch"

飲食店経営

"Créer le Big Bang Culinaire" Le Chef

自己的

"RATIONAL revolutioniert die Küche" Gast Gewerbe

> "Perfekt garen wie von Geisterhand"

"Garen wie von Geisterhand"

"The shock of the new" Scottish Licensed Trade News

> "RATIONAL turns up the heat" ASIA & Middle East Food Trade

"Zeit für das Wesentliche" food service

Morning

Gaming Bill stacks odds against trade

Awards	Yet more international awards for extraordinary innovation
	RATIONAL's high technological expertise and innovation has been again and again impressively confirmed by a multiplicity of awards.
	In the first half of the year already RATIONAL has been awarded with the German GASTRO INNOVATION PREIS for its unique product and process solutions in the area of professional kitchens.
	In September 2004 RATIONAL was named "Manufacturer of the Year 2004" by the Foodservice Consultants Society International (FCSI), the only international association of its type. The award was given for the outstanding innovation of the RATIONAL SelfCooking Center <sup>®</sup> . It was accepted by Peter Schön, CEO of RATIONAL's US subsidiary, at the FCSI's annual conference in Toronto.
	In France the SelfCooking Center <sup>®</sup> won – under its French brand name FRIMA – the " <u>GRAND PRIX</u> APRIA 2004". The regular "APRIA INNOVATION AWARD" is presented every two years during Equip'Hôtel exhibition for important innovations in the professional kitchen industry. Given the extraordinary innovation of the "SelfCooking Center <sup>®</sup> ", the 22 member strong jury and its chairman Henri Charvet decided to honour this with the " <u>GRAND PRIX</u> APRIA" for the first time in the 26 years history of the contest. The award was accepted by Michael Müllges, CEO of FRIMA S.A., at the ceremony which was held in October 2004 at the Equip Hotel Trade Fair in Paris.
I Market share	World market share rises to 51 percent
	Our company's success in practically every part of the world meant that in the first 9 months of 2004, RATIONAL's market share rose dramatically once again, from 49 percent to 51 percent (source: HKI association statistics, RATIONAL market research).
	In recent years our technology lead, combined with ever increasing efficiency in imparting RATIONAL's message of benefits to potential customers, has enabled us to expand our market share dramatically year on year. Every second appliance installed worldwide is now from RATIONAL. This is an impressive testimony to the high level of customer acceptance and the competitiveness of our products and services.

# International Awards for the World's First SelfCooking Center®



Best in Class 2004





FCSI 2004 Manufacturer of the Year Award



## <u>GRAND PRIX</u> APRIA INNOVATION AWARD 2004

#### I Investor Relations RATIONAL – the Jewel in the SDAX Crown

RATIONAL shares once again did justice to their special position as the jewel in the SDAX crown within 12 month period. The share price rose by 46 percent to 58 euros easily outstripping the performance of Germany's DAX (20 percent), MDAX (+ 27 percent) and SDAX (+17 percent) share indices as at 30 September 2004.

In the 3rd quarter the Managing Board of RATIONAL AG responded to the increasing interest on the part of potential investors by representing the company at roadshows in Europe and the US. The company also participated in two conferences of analysts and investors in Munich and spelt out RATIONAL's remarkable success story in numerous interviews with the financial press.

#### Business outlook Outlook

Business in the first nine months of 2004 was well in excess of our expectations. This extraordinary success was due to improved market development, efficiency increases in sales and marketing, and above all, to the internationally successful launch of the new product technology, the world's first SelfCooking Center<sup>®</sup>.

However, the product launch also resulted in one-off special costs due to the build-up of stocks by partners. It is not anticipated that this will continue to the same extent in the 4th quarter.

We are nevertheless optimistic that we will achieve or even exceed the planned sales growth of 10 percent to 205 million euros (previous year 187 million euros) with proportionate EBIT growth to 47 million euros (previous year 42 million euros).

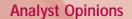
Landsberg am Lech, October 25, 2004

RATIONAL AG The Managing Board

# **Finance Calendar**

9-Month Result	Nov. 4, 2004
Roadshows	2004/2005
Rheinland	Oct. 14, 2004
Boston/NY	Oct. 27/28, 2004
Zürich	Nov. 10, 2004
SEQ-Smart Equities Conference Frankfurt	Nov. 29/30, 2004
German Corporate Conference Kronberg	Jan. 17/18/19, 2005
ance sheet press conference München	March 2005

# RATIONAL Shares Most analysts recommend to buy



LBBW	Buy
Cheuvreux	Outperform
HSBC Trinkaus & Burkhardt	Add
Sal. Oppenheim	Buy
Berenberg Bank	Buy
HVB Equity Research	
Cazenove	

hare performance RATIONAL AC

01.10.2003

60

55

45

40

35

30.09.2004

I Income Statement RATIONAL Group

Thousands of euros	3. Quarter 2004	3. Quarter 2003	9 Months 2004	9 Months 2003
Sales	58,866	44,985	156,636	133,170
Cost of sales	-23,092	-18,835	-64,014	-56,055
Gross profit	35,774	26,150	92,622	77,115
Sales and service expenses	-13,856	-10,783	-40,907	-34,042
Research and development expenses	-2,612	-2,777	-7,746	-8,441
General administration expenses	-2.457	-2,420	-7,800	-7,467
Other operating income	564	684	2,298	3,643
Other operating expenses	-903	-716	-3,153	-2,960
Earnings before interest and taxes (EBIT)	16,510	10,138	35,314	27,848
Financial results	23	34	124	-55
Earnings from ordinary activities	16,533	10,172	35,438	27,793
Taxes on income	-6,025	-3,631	-13,656	-10,500
Group earnings	10,508	6,541	21,782	17,293
Retained earnings brought forward	41,150	34,857	29,876	24,105
Retained earnings	51,658	41,398	51,658	41,398
Average number of shares	11,370,000	11,370,000	11,370,000	11,370,000
Earnings per share (diluted/non diluted) in euros relating to the consolidated results and the number of shares	0.92	0.58	1.92	1.52

Balance Sheet	
RATIONAL Group	
Assets	

Thousands of euros	30.09.2004	30.09.2003	31.12.2003
Intangible assets	1,095	1,763	1,433
Property, plant and equipment	25,790	25,383	25,881
Financial assets	218	218	218
Fixed assets	27,103	27,364	27,532
Inventories	16,299	12,939	12,768
Trade receivables	40,775	30,395	32,687
Other assets	1,902	2,119	3,458
Securities	23,976	31,398	2,000
Cash in hand and cash in bank accounts	23,702	11,791	47,699
Current assets	106,654	88,642	98,612
Deferred tax assets	1,840	1,777	1,389
Prepaid expenses	740	334	461
Balance sheet total	136,337	118,117	127,994

Balance Sheet	Thousands of euros	30.09.2004	30.09.2003	31.12.2003
RATIONAL Group	Subscribed capital	11,370	11,370	11,370
Equity and liabilities	Capital reserve	28,107	27,679	27,790
	Revenue reserves	514	514	514
	Retained earnings	51,658	41,398	50,911
	Equity	91,649	80,961	90,585
	Provisions for pensions	549	522	533
	Provisions for taxation	12,003	4,211	6,782
	Other provisions	15,104	14,164	9,387
	Accruals	27,656	18,897	16,702
	Liabilities to banks	2,432	2,769	2,399
	Trade accounts payable	5,852	5,509	4,550
	Other liabilities	8,527	9,711	13,537
	Liabilities	16,811	17,989	20,486
	Deferred income	221	270	221
	Balance sheet total	136,337	118,117	127,994

Statement of	Thousands of euros	Subscribed capital	Capital reserve	thereof non-realised	Revenue reserves	Retained earnings	Total
Changes in Equity RATIONAL Group	Balance on Jan.1, 2003	11,370	29,004	-1,620	514	38,041	78,929
	Dividends					-14,781	-14,781
	Group earnings					17,293	17,293
	Differences from currency conversion		-34				-34
	Other changes not affecting operating results		-1,291	-1,291		845	-446
	Balance on Sept. 30, 2003	11,370	27,679	-2,911	514	41,398	80,961
	Balance on Jan.1, 2004	11,370	27,790	-2,753	514	50,911	90,585
	Dividends					-21,035	-21,035
	Group earnings					21,782	21,782
	Differences from currency conversion		317				317
	Other changes not affecting operating results						
	Balance on Sept. 30, 2004	11,370	28,107	-2,753	514	51,658	91,649

Cash Flow Statement	Thousands of euros	9 Months 2004	9 Months 2003
RATIONAL Group	Earnings from ordinary activities	35,438	27,793
	Cash flow from operating activities	22,532	22,103
	Cash flow from investing activities	-2,579	-4,080
	Cash flow from financing activities	-27,978	-7,750
	Exchange rate changes	4	-90
	Change in cash funds	-8,021	10,183

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Thousands of euros	9 Months 2004		9 Months 2003	
Germany	24,190	15.4%	23,576	17.7%
Europe (excluding Germany)	82,741	52.8%	71,136	53.4%
Americas	18,665	11.9%	13,516	10.2%
Asia	23,755	15.2%	20,296	15.2%
Rest of the world*)	7,285	4.7%	4,646	3.5%
Total	156,636	100.0%	133,170	100.0%

\*) Australia, New Zealand, Near/Middle East, Africa

The sales per region are shown according to customer lacation.

Segment reporting	Actvities of the subsidiaries in:				Activities	Total	Reconcil.	Group
9 Months 2004 Thousands of euros	Germany	Europe excl. Germany	Americas	Asia	of the parent company	for segments		
External sales	23,769	58,160	12,391	9,369	52,947	156,636	0	156,636
vs. previous year	+3%	+12%	+32%	+7%	+32%	+18%	0	+18%
share	15.2%	37.1%	7.9%	6.0%	33.8%	100%	0	100%
Inter-company sales	0	0	0	0	76,320	76,320	0	76,320
Segment sales	23,769	58,160	12,391	9,369	129,267	232,956	0	232,956
vs. previous year	+3%	+12%	+32%	+7%	+24%	+18%	0	+18%
Segment result	-442	3,211	497	142	33,648	37,056	-1,742	35,314
vs. previous year	-14	+728	-69	-112	+8,568	+9,101	0	+7,466

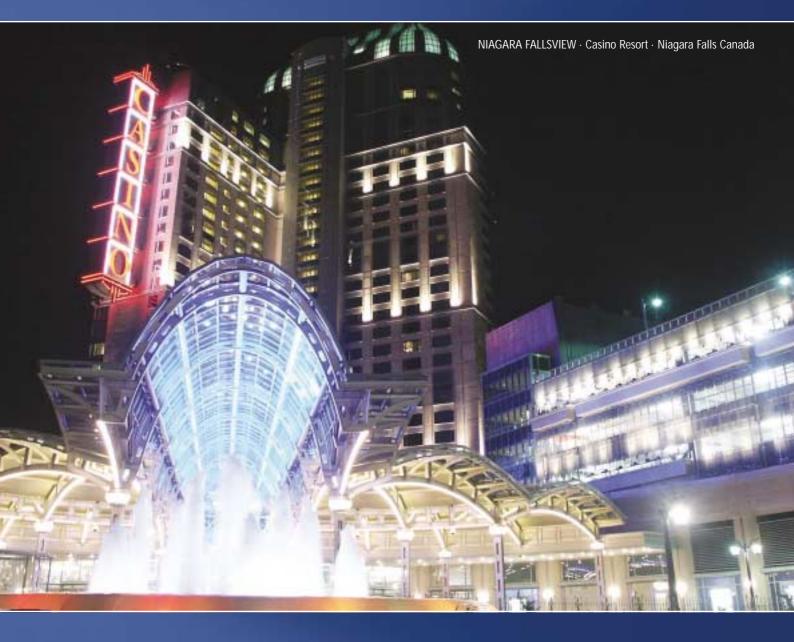
Segment reporting	Actvities of the subsidiaries in:				Activities	Total	Reconcil.	Group
9 Months 2003	Germany	Europe excl.	Americas	Asia	of the parent	for segments		
Angaben in Tausend €		Germany			company			
Außenumsätze	23,090	51,722	9,353	8,745	40,260	133,170	0	133,170
Anteil	17.3%	38.8%	7.0%	6.7%	30.2%	100%	0	100%
Innenumsätze	0	0	0	0	63,967	63,967	0	63,967
Segmentumsätze	23,090	51,722	9,353	8,745	104,227	197,137	0	197,137
Segmentergebnis	- 428	2,483	566	254	25,080	27,955	-107	27,848

#### I Segment reporting

RATIONAL activities are focussed on one business segment: the development, production and marketing of devices used for the thermal preparation of food in industrial kitchens. The company does currently not engage in further significant independent product lines which are also reported internally as segments. That is why the primary and only reporting format for the segments is organised geographically.

In the segments RATIONAL summarises the subsidiaries in the geographical regions in accordance with the stipulations in IAS 14.13 governing the structure according to the location of assets. Besides the segments Germany, Europe excl. Germany, Americas and Asia the fifth segment represents the activities of the parent company, including the Lechmetall Landsberg GmbH and the RATIONAL Technical Services GmbH hived off from the AG in April 2004. The activity of this segment comprises the development, production and delivery of the products to the subsidiaries, but also the supply of both partners in markets that are not covered by any subsidiary and OEM-customers around the world. The reconciliation column reflects the effects of consolidation.

I Accounting principles	The group financial statements of RATIONAL AG as per Sept. 30, 2004 were prepared in compliance with the International Accounting Standards (IAS) respectively the International Financial Reporting Standards (IFRS) adopted and published by the International Accounting Standard Board (IASB) and the interpretation by the Standing Interpretations Committee (SIC) respectively the International Financial Reporting Interpretations Committee (IFRIC).					
	The accounting and valuation methods as well as the consolidation methods remain unchanged from those used last year. For transparency reasons, the balance sheet position "Cash in hand and cash in bank accounts" as per Sept. 30, 2003 was specified into "Securities" and "Cash in hand and cash in bank accounts".					
l Consolidated companies	The consolidated companies as per Sept. 30, 2004 comprise three domestic and nine foreign subsidiaries, besides RATIONAL AG as the parent company. Starting from half year 2004 RATIONAL Technical Services GmbH, founded in April, is part of the consolidated companies. RATIONAL Technical Services GmbH merges all international service and after sales activities of RATIONAL AG.					
DVFA result	DVFA result as per Sept. 30, 2004 matches to earnings per share according to IAS/IFRS as shown in the profit and loss statement.					



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