

Years



Partner events

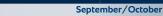
Partners from all over the world visit Landsberg







More than **800 partners** from a total of **39 countries** were inspired by the **eight events** in Landsberg.



Anniversary celebrations in local sales companies



The anniversary was also duly celebrated internationally







India

USA





Shanghai

Poland





Brazil

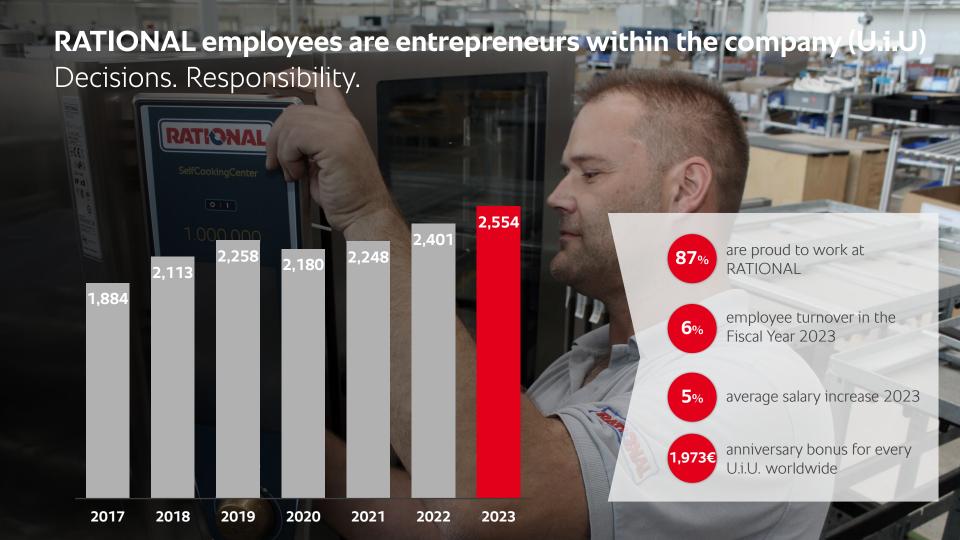
March

Apr.

Sept.

Oct.

Dec.



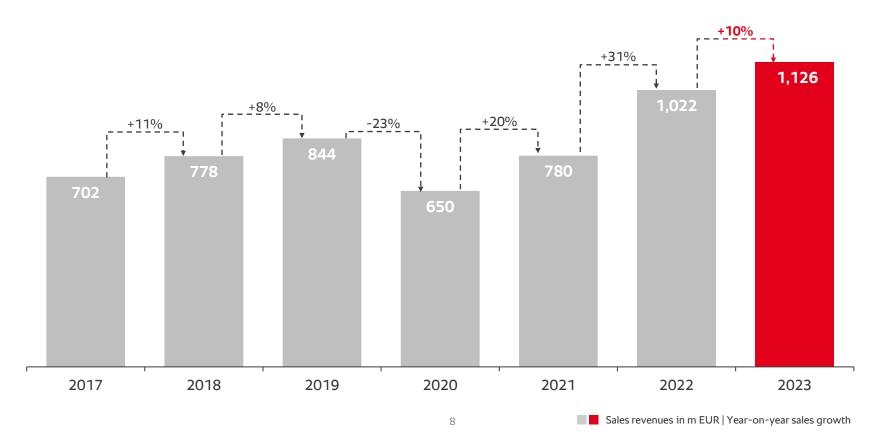


Fiscal Year 2023



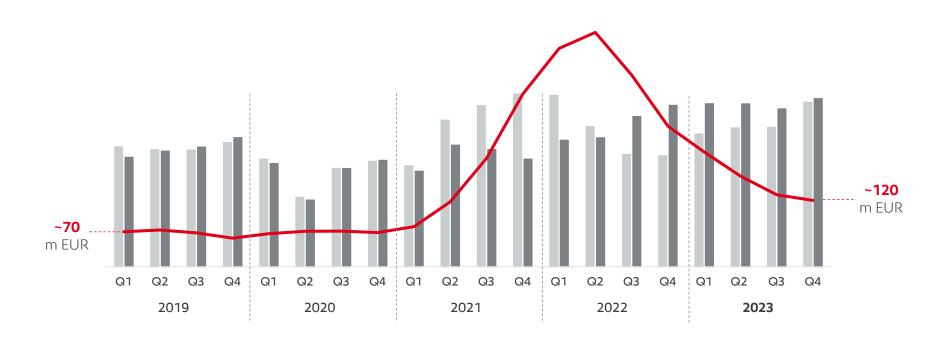
Strong sales performance in 2023

Revenue increased by 10% to EUR 1,126 million in 2023



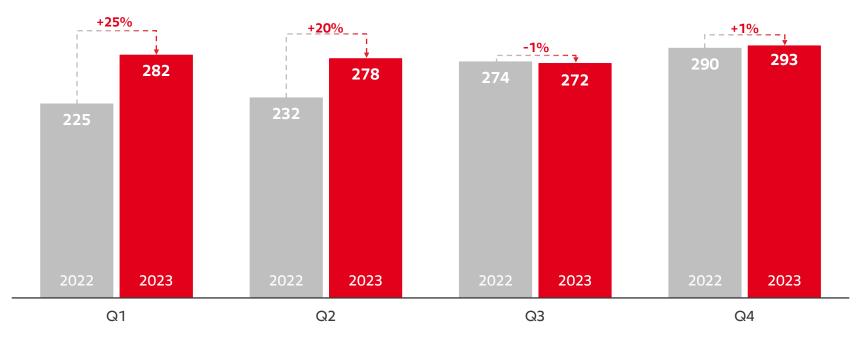
Significant increase in order intake over the course of the year

Order backlog reduced to EUR 120 million at the end of 2023



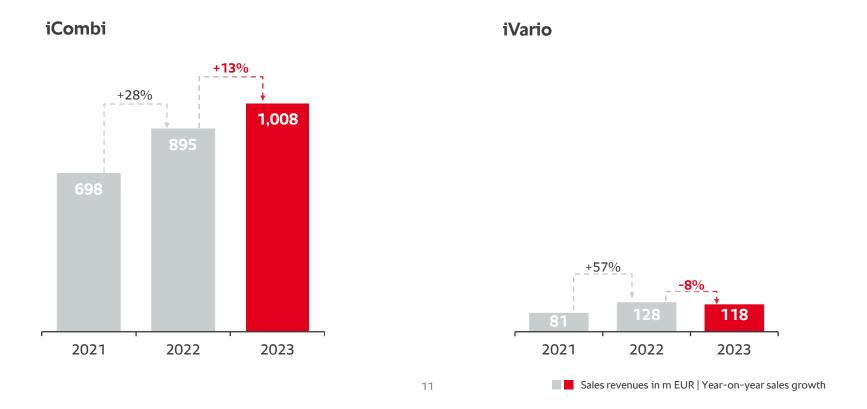
Sales revenues by quarter

HJ1 benefits from order backlog, HJ2 from strong overseas demand



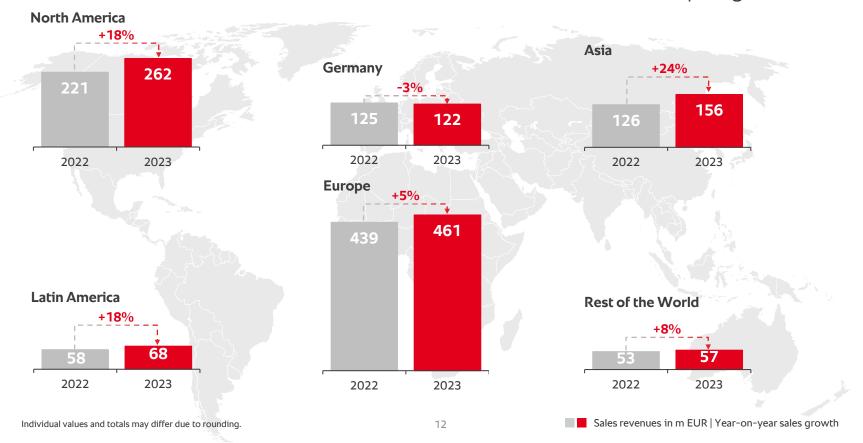
iCombi sales revenues exceed the billion-euro threshold

iVario at a good level after record year 2022



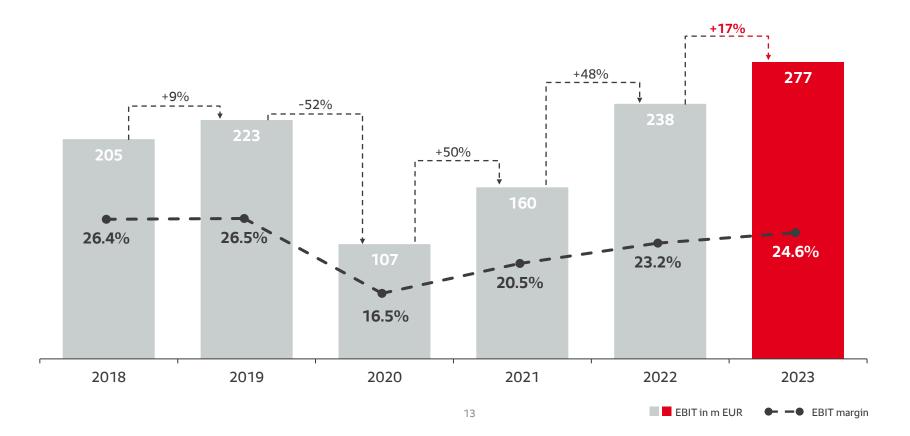
Strong growth in overseas regions

Street business in North America and Asian chain customer spur growth



EBIT grows faster than sales revenues

EBIT margin increases by 1.4 percentage points in fiscal year 2023



High profitability in FY 2023

Healthy sales revenue performance and favourable cost development

			FY 202	23 vs. FY 2022
· FUD	FY	FY		1
in mEUR	2023	2022	Change	Margin Impact '
Sales revenues	1,126	1,022	+10%	
COGS	-487	-457	+7%	+1.5%
Gross Profit	639	565	+13%	
Gross Margin	56.7%	55.3%		+1.5%
Sales and Service	-254	-237	+8%	+0.5%
R&D	-53	-45	+18%	-0.3%
Administration	-52	-47	+11%	+/-0.0%
Operating Expenses	-359	-328	+9%	+0.2%
Other operating inc./exp.	2	1		+/-0.0%
Currency Result	-4	-1		-0.3%
EBIT	277	238	+17%	
EBIT Margin	24.6%	23.2%		+1.4%



¹in percentage points

Solid balance sheet provides security and flexibility

High equity ratio and liquidity

in m EUR	2022	2023
Non-current assets	237	265
Inventories	116	107
Trade receivables	175	172
Other assets	163	285
Liquid funds	208	138
Total assets	899	966

		I	76%
Equity	676	739	70%
Non-current liabilities	31	42	4%
Current provisions	79	77	8%
Current liabilities	113	109	11%
Equity & liabilities (total)	899	966	1170

27%

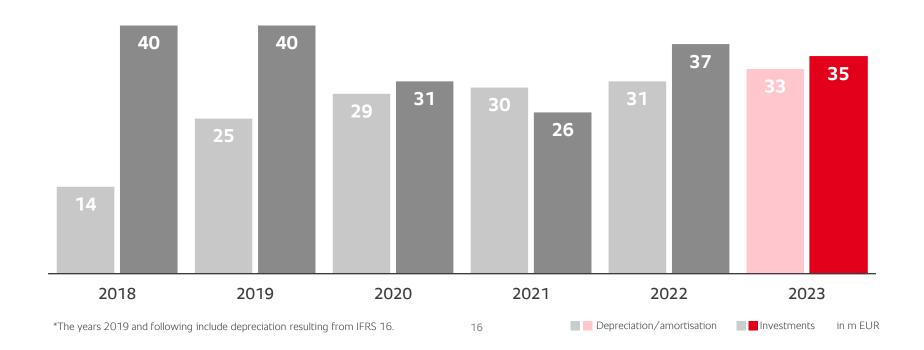
14%

11%

18%

Investments

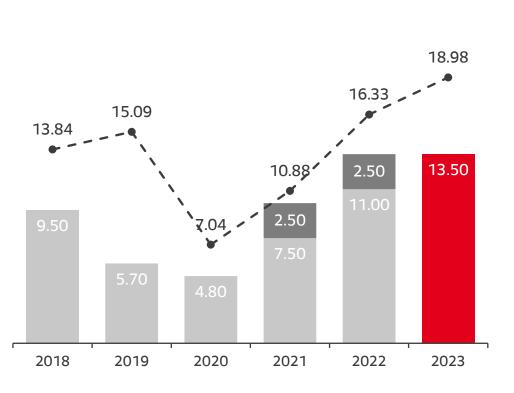
Forward-looking investments thanks to solid financial position



Dividend 2023

Adel

Dividend of 13.50 Euro proposed





Sales revenue and profit outlook for 2024

Optimistic for the current financial year



Sales growth in the mid to high singledigit percentage range.



Gross profitbenefits from better cost situation.



Operating costs rise slightly faster than sales revenues.



EBIT marginnear previous year expected



The RATIONAL share temporarily no longer part of the MDAX

Re-inclusion in the index expected in June

Reasons for temporary index exclusion

- > One of Deutsche Börse's index criteria is based on the German Corporate Governance Code
- Recommendation C.10: the chair of the Audit Committee should be "independent"
- In January, RATIONAL announced in its Declaration of Conformity that Dr. Hans Maerz is no longer considered independent due to his term of office on the Supervisory Board of more than twelve years.

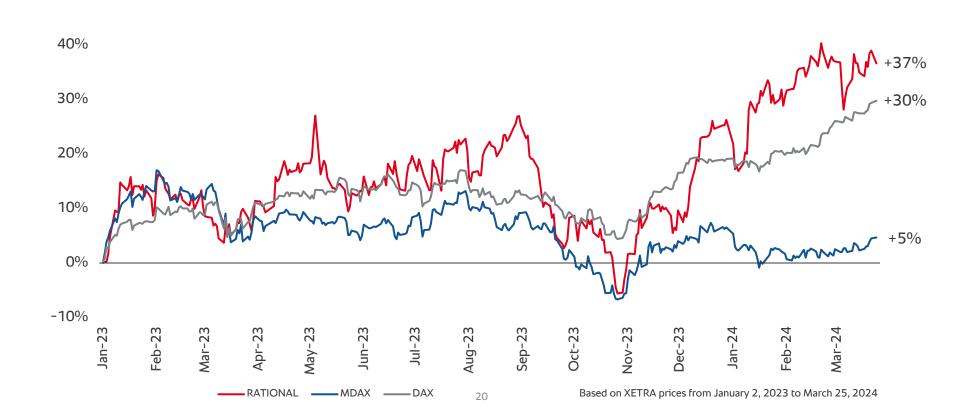
Next steps:

- > Regular elections of the Supervisory Board at the 2024 Annual General Meeting on May 8, 2024
- New Chair of the Audit Committee
- > Fulfilment of all index criteria and thus re-admission to the MDAX expected in June

The RATIONAL share

50%

Strong performance in 2023 continues at the beginning of 2024



Investing in the future

Production site in Suzhou, Greater Shanghai area



Production site in Suzhou, Greater Shanghai area

Significant progress can be seen











The key to success: iClimateBoost

The intelligent climate management of iHexagon

iClimateBoost is the intelligent climate management system that combines the six independent variables: steam, convection heat, microwave energy, fan wheel, time and the food itself.

- Intelligent combination of steam, hot air and microwave
- > Powerful heat output
- Hygienic fresh steam
- > On all 6 levels



More flexibility. More possibilities.

The right solution for special applications.







ProductionLarger quantities produced quickly. Consistent results

on each tray.

Grab & GoVariety of snacks of the highest quality, produced quickly, sold quickly. For more sales.

Fresh Cooking
Quickly reproduce for buffet or hot counter as required.



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